

Theory & Practice Of Risk Communication

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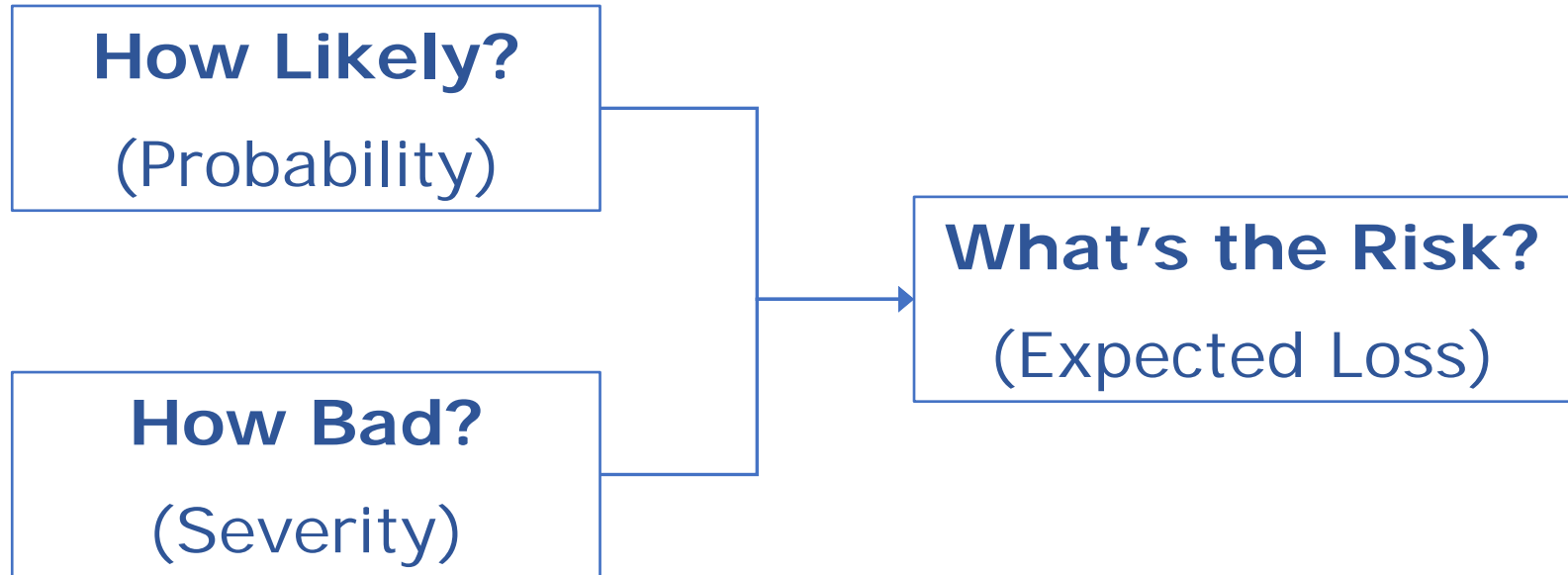
BC-WA Chapter of AFS
Kelowna, 21 March 2018

Outline

- Introduce 2 conceptual maps
 - Types of risk assessment
 - Types of presentation
- Go through 2 examples and link them back to the concepts maps
 - loss of hatchery brood in a conservation program
 - Fraser Sockeye harvest rule simulations

Concept Map 1: Types of Risk Assessment

Components of Risk: 4 Big Questions



How sure are we?

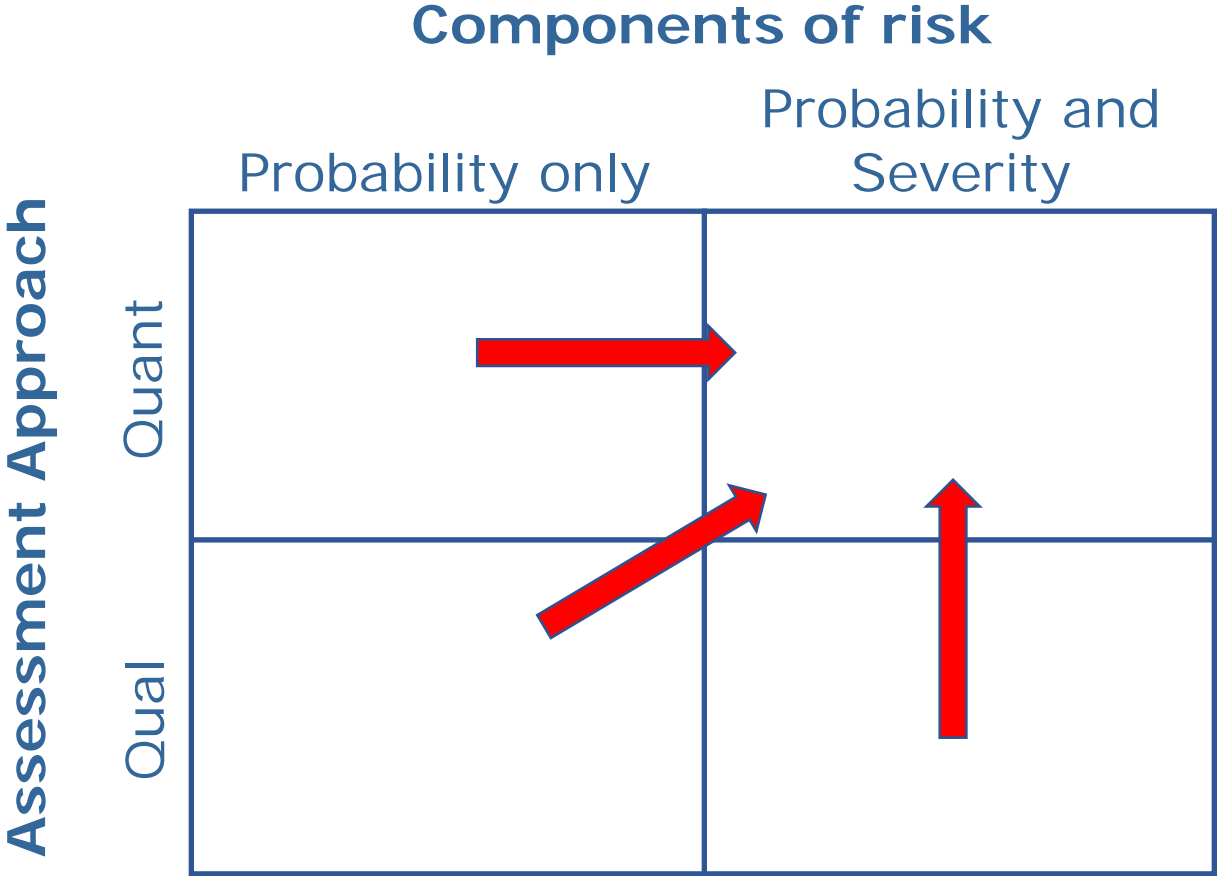
(Uncertainty in estimates of probability and severity)

MAP 1: TYPES OF RISK ASSESSMENT

Components of risk

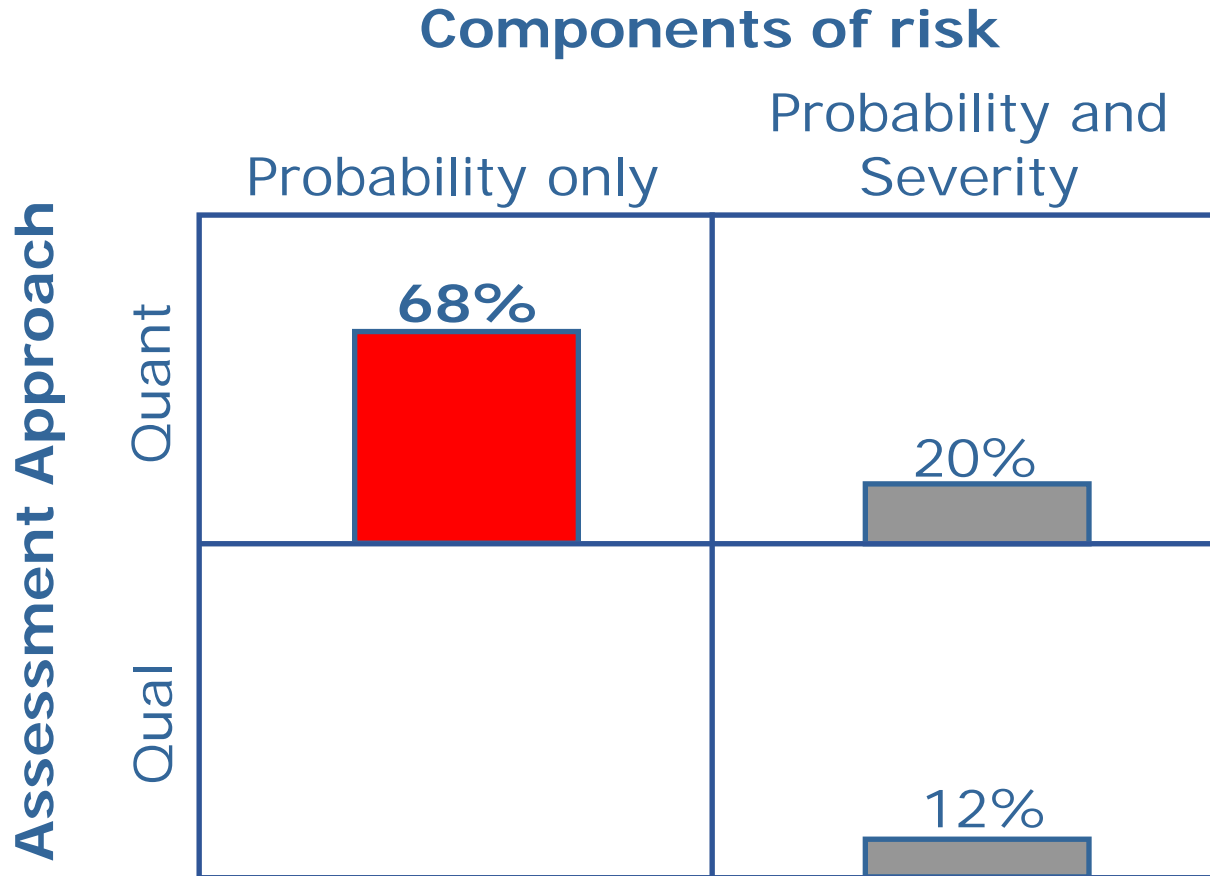
		Components of risk	
		Probability only	Probability and Severity
Assessment Approach	Quant		
	Qual		

In Theory: Quantify all the components



In Practice – Published Research

Risk assessments published in *ICES Journal of Marine Science* and *Canadian Journal of Fisheries and Aquatic Sciences* from release of the PA2F (1995) until 2007.



In Practice – Operational Decisions

Components of risk

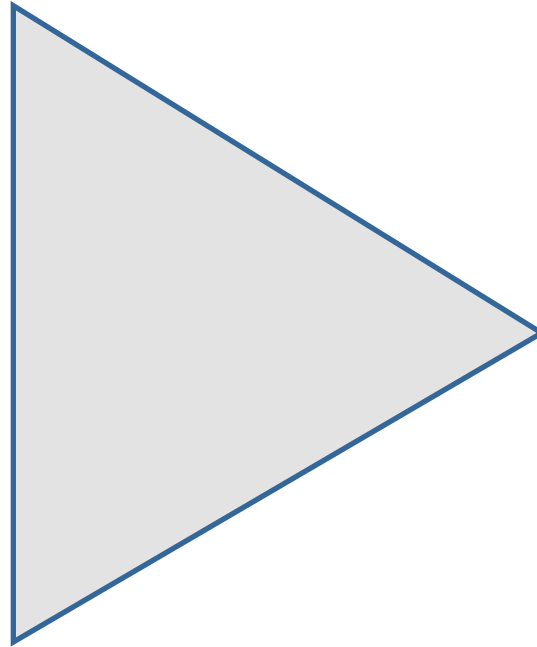
		Components of risk	
		Probability only	Probability and Severity
Assessment Approach	Quant		
	Qual		Most are probably in this box

Concept Map 2: Types of Presentation

Types of Presentations

Lecture

Convey a body of knowledge



Decision Support

Neutral packaging of information

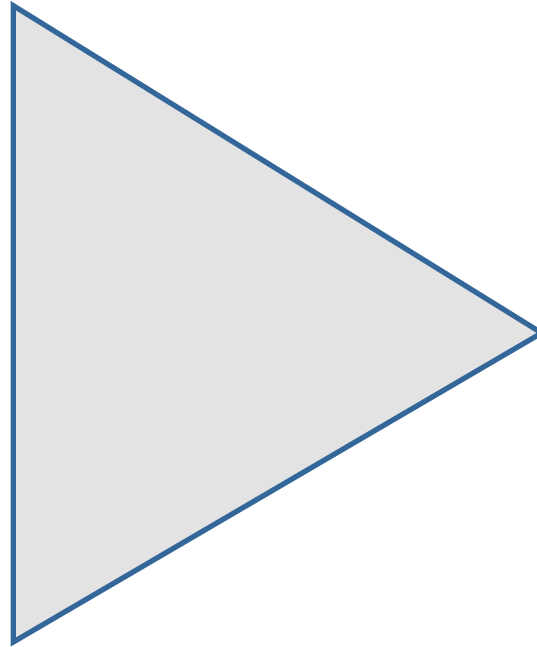
Sales Pitch

Trigger a course of action in the audience

Types of Presentations

Lecture

Audience
obligation to
grasp material



Sales Pitch

Filter content based
on anticipated
audience reaction

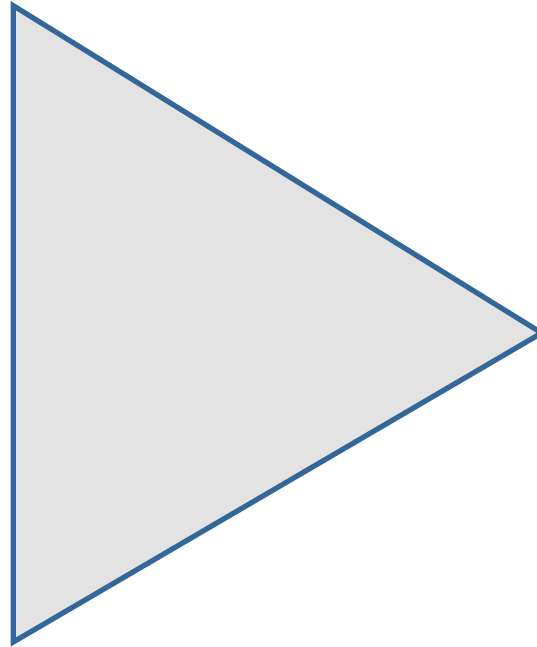
Decision Support

Introduce decision
- support tools,
point out key
results and major
sources of
uncertainty

Types of Presentations

Lecture

1 day seminar
on restoration
techniques for
salmon habitat



Sales Pitch

5 min pitch to solicit
funding for a
specific salmon
habitat restoration
project

Decision Support

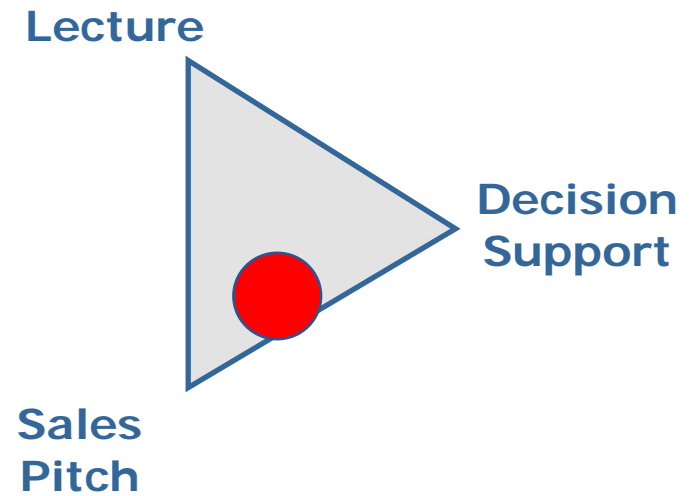
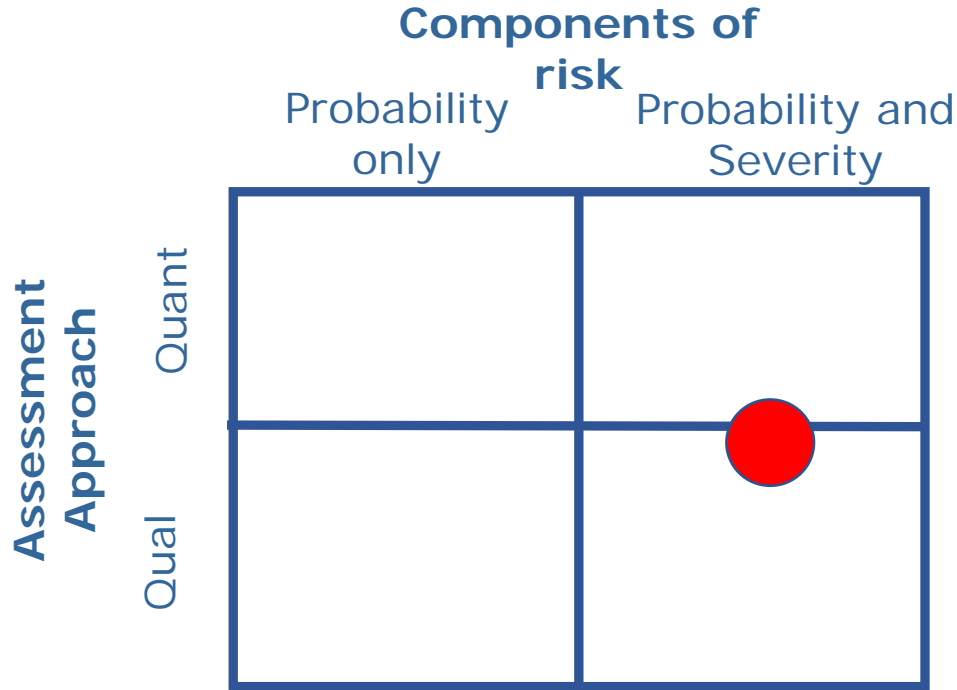
30 min intro to an
interactive tool for
prioritizing habitat
restoration
projects in a
watershed

**Example 1:
Loss of Hatchery Brood
in a Conservation Program**

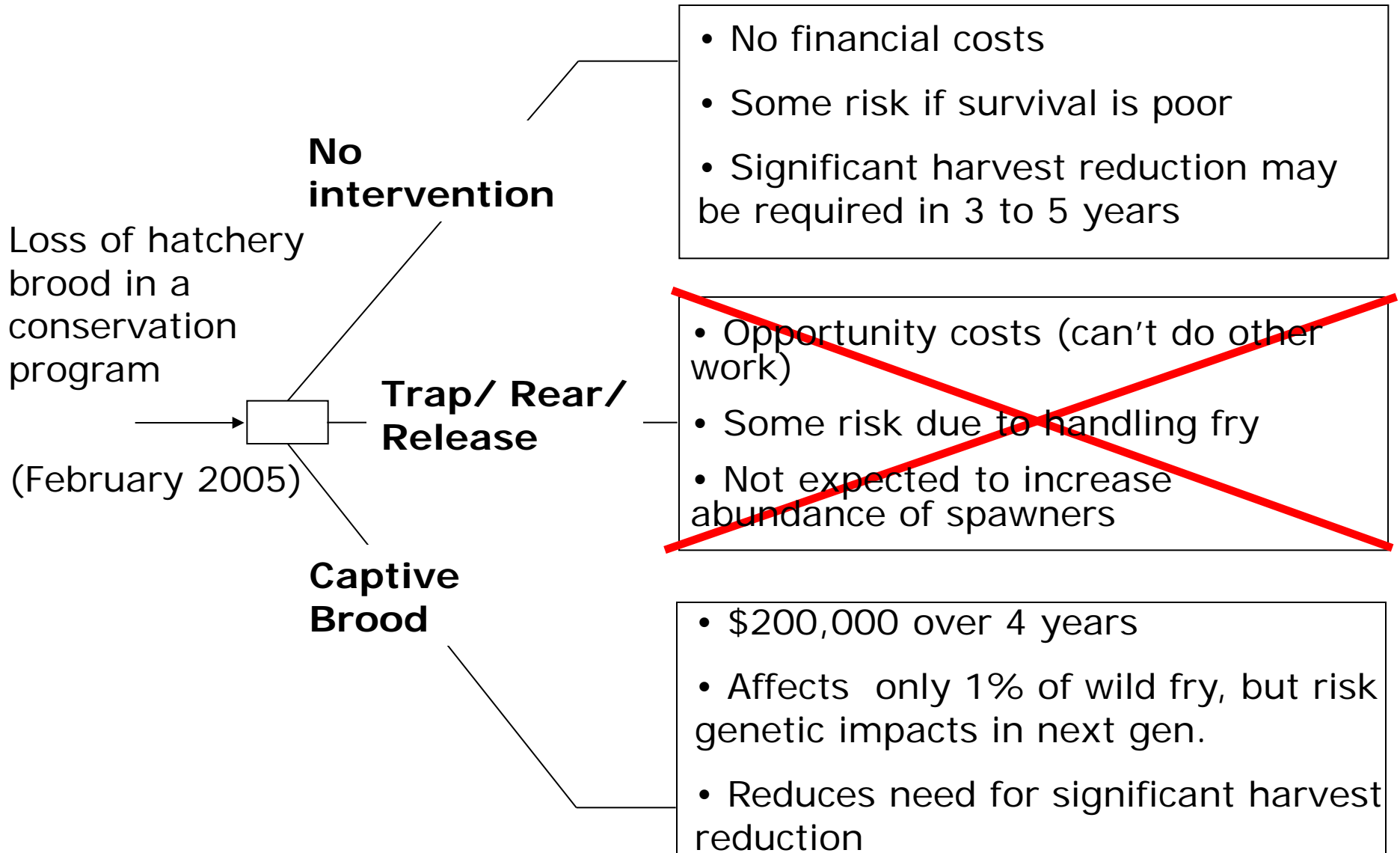
Background

- Community-operated hatchery program as key part of a recovery effort, coordinated by a multi-stakeholder round table
 - Power failure in February resulted in total loss of hatchery juveniles
 - Short time window to decide whether to trap wild fry and either:
 - Rear and release larger juveniles
 - Rear as a captive brood until adult stage
- ⇒ Tech team wanted to communicate the pro/con for each option.
- ⇒ Only project in 15yrs that neatly fit the textbook decision tree (3 options, 4 outcomes each)

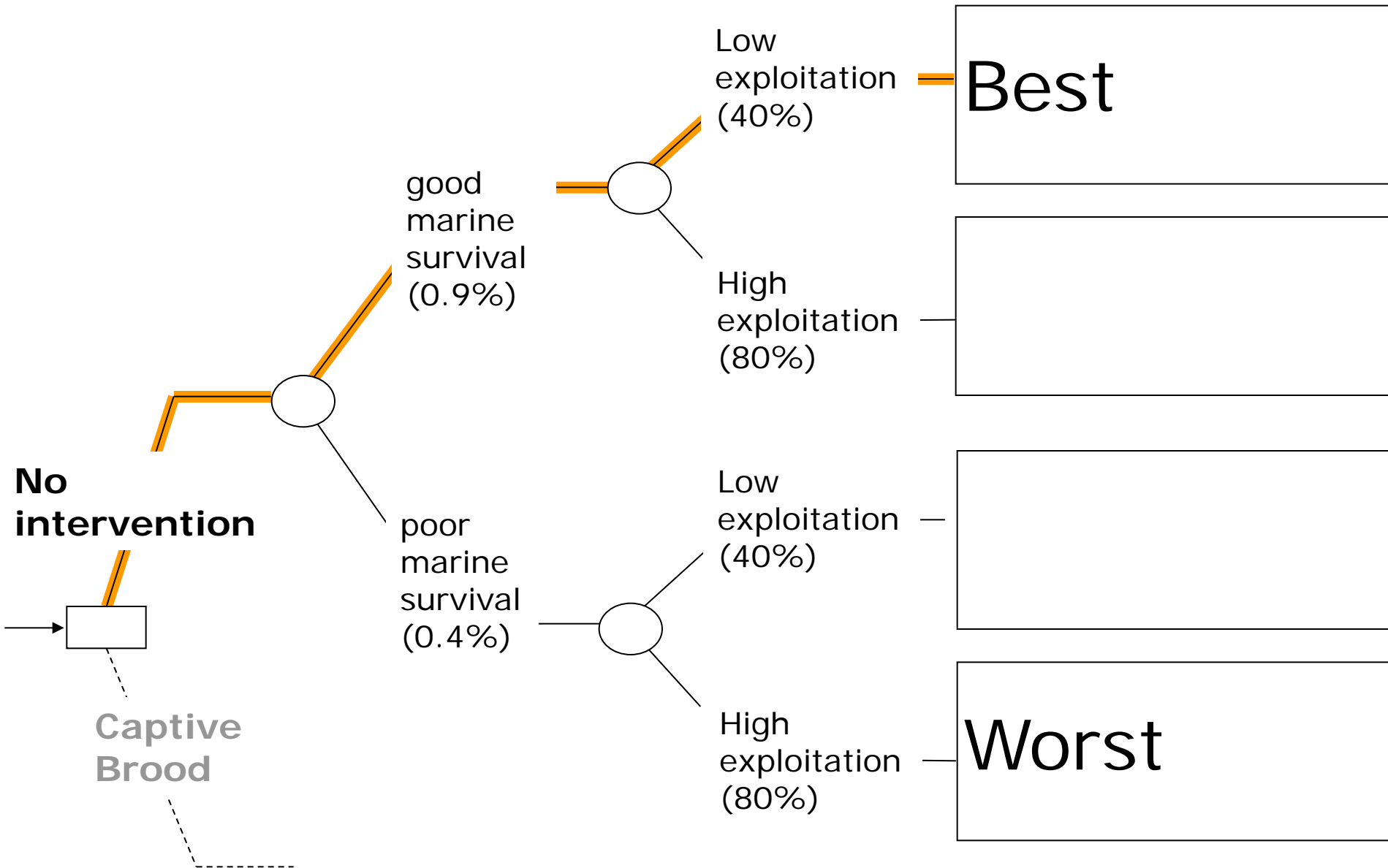
Where Does It Fit?



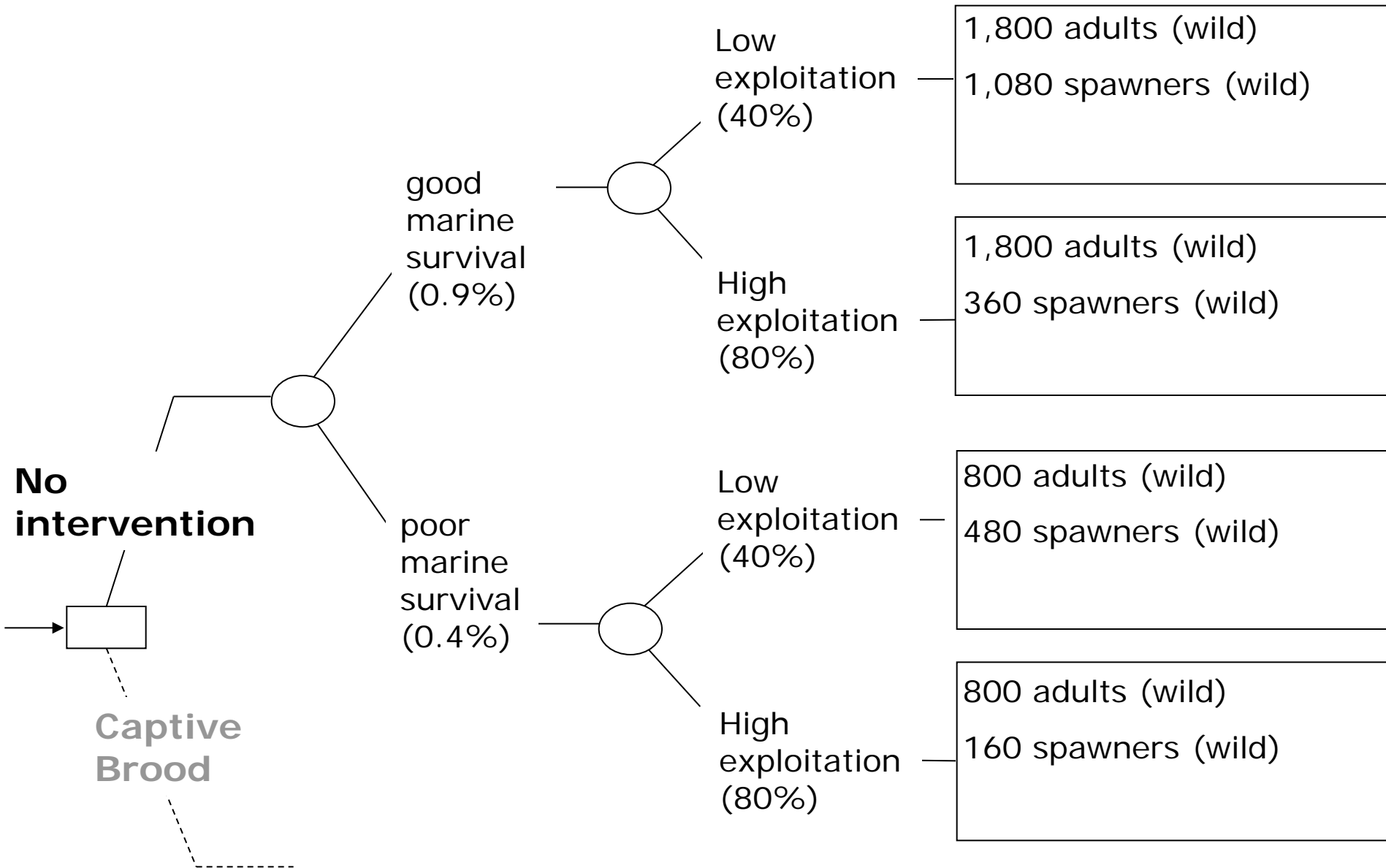
Example 3: Decision Tree



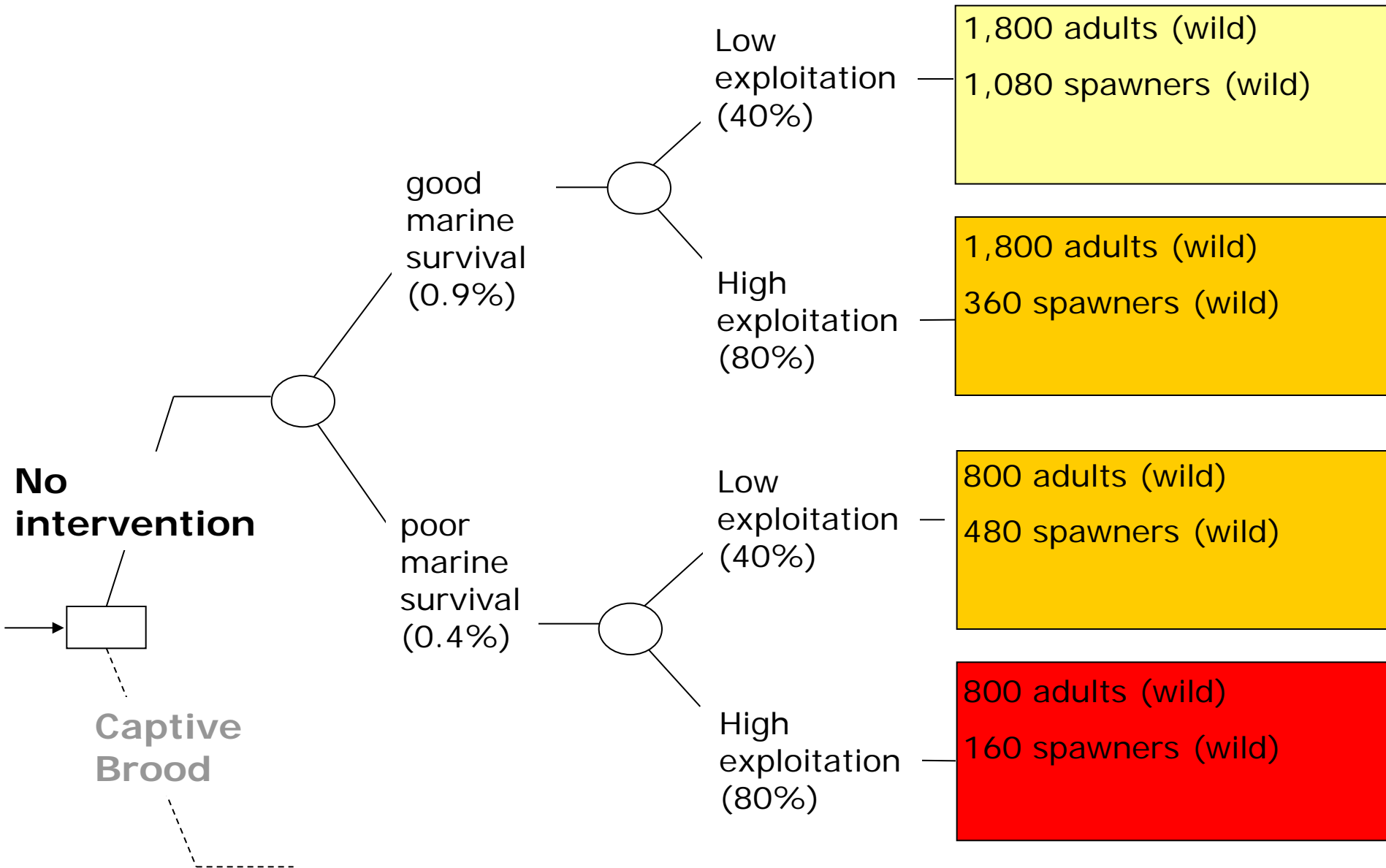
Example 3: Decision Tree



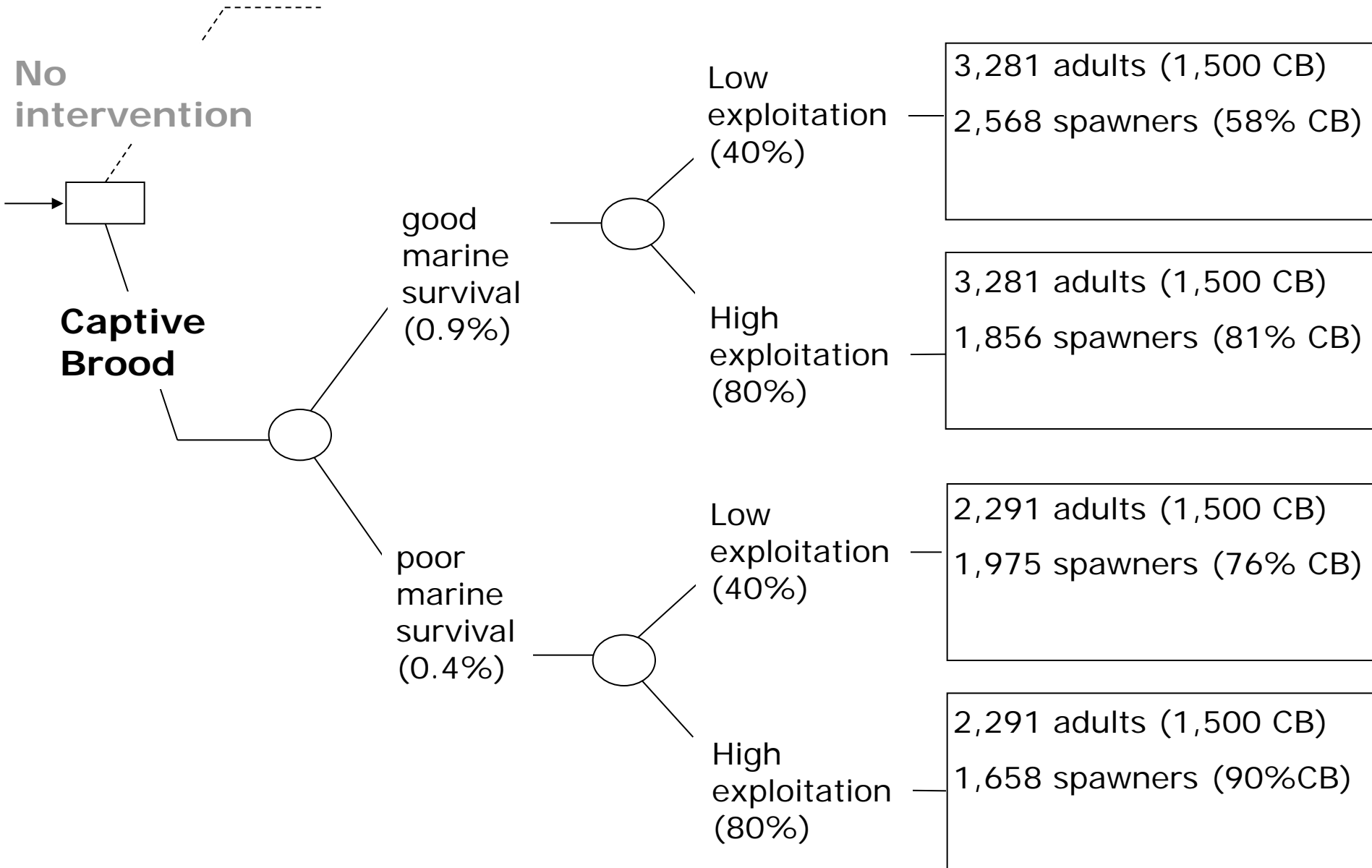
Example 3: Decision Tree



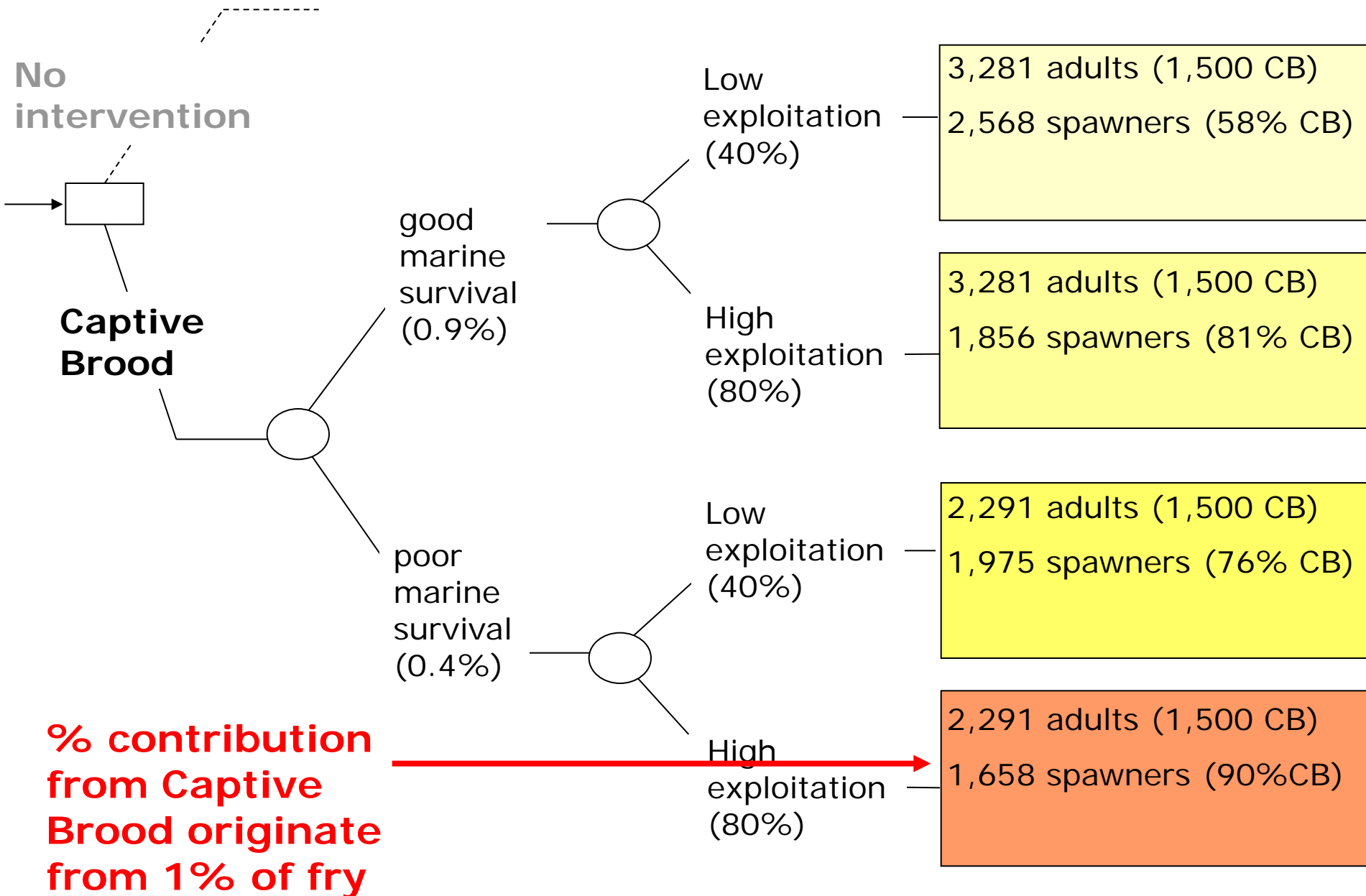
Example 3: Decision Tree



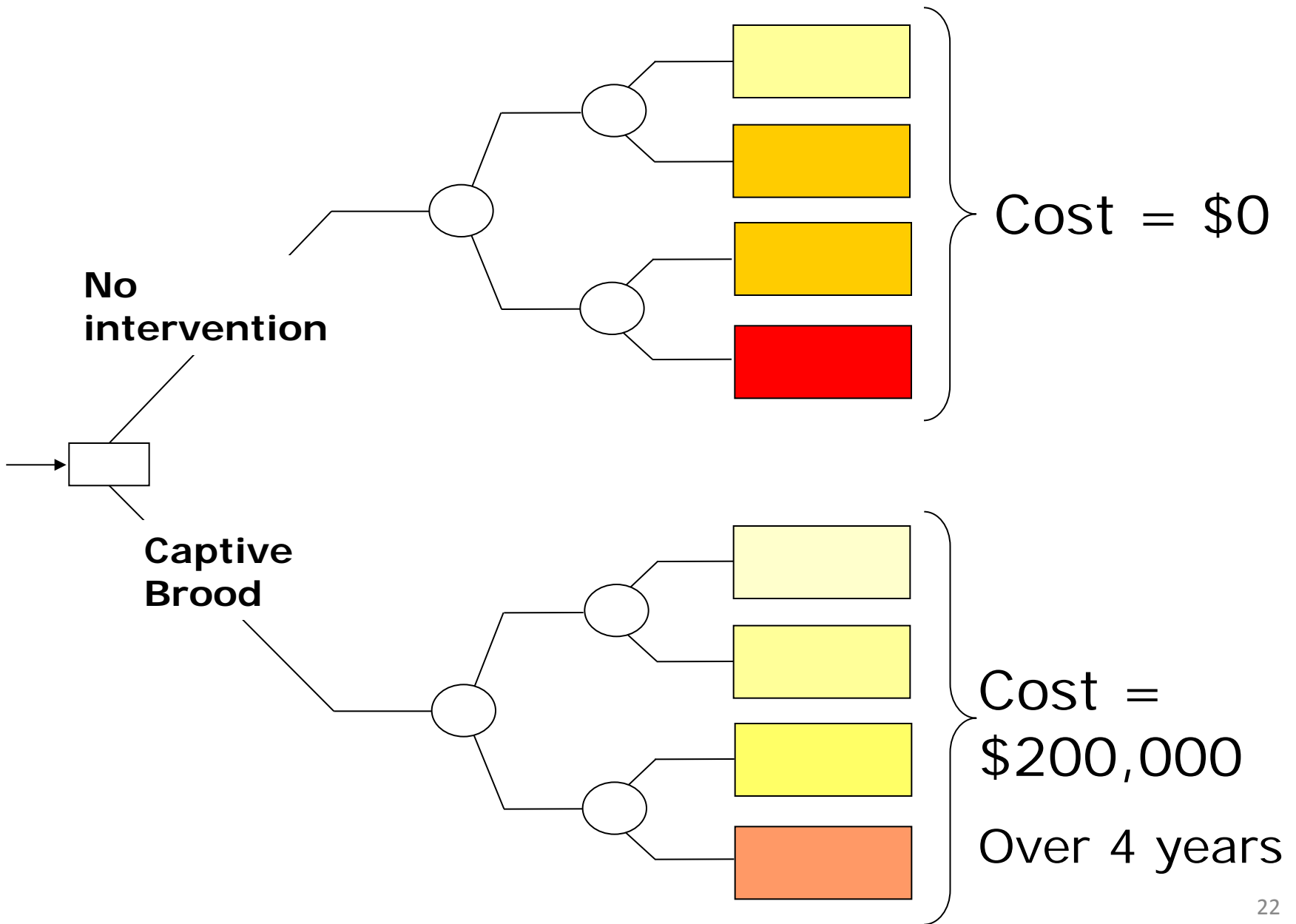
Example 3: Decision Tree



Example 3: Decision Tree



Example 3: Decision Tree

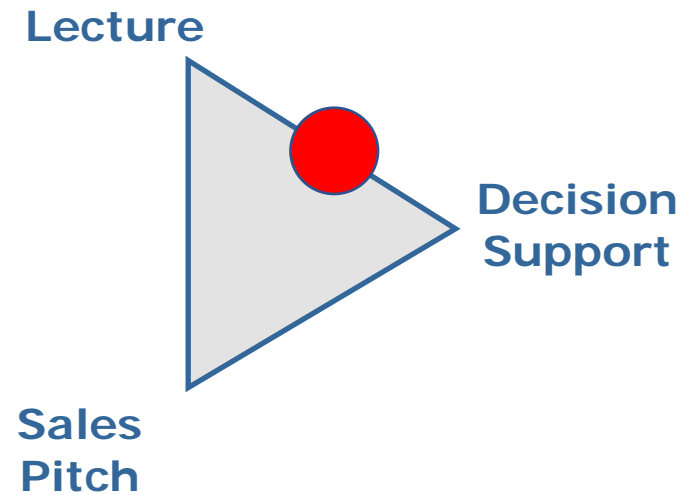
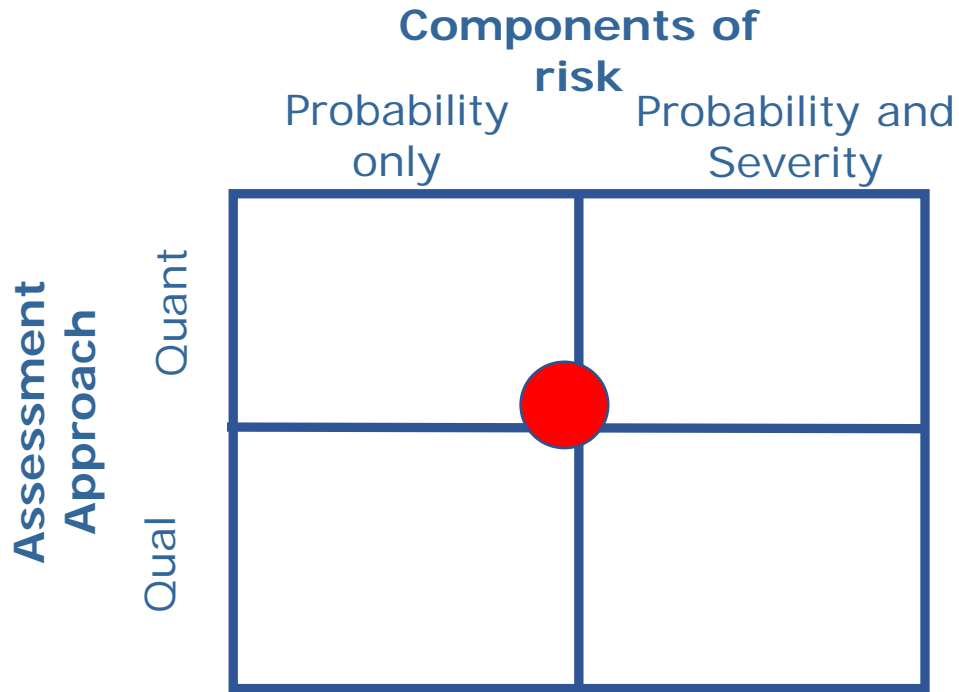


**Example 2:
Fraser Sockeye Harvest
Rule Simulations**

Background

- Long-running process & model to forward simulate alternative harvest strategies
 - Many options to test:
 - Different types of harvest strategy
 - Different specifics for each type of strategy
 - Many alternative assumptions to test:
 - Population dynamics (19 stocks)
 - Harvest dynamics
 - Many random trajectories into the future
- = > Each variation is a branch on the decision tree
- = > Many, many, many branches on that tree

Where Does It Fit?



Communication Challenge

How to show the difference in expected future patterns for many individual parts and groupings?

- Choice of key variables:
 - 19 stocks, 11 fishery groups
 - Spawners, run size, catch
- Choice of performance measures:
 - Avg vs range vs. variability
 - Time window (3 Gen Avg? Annual Pattern?)
- Choice of scenarios to compare:
 - Different strategies
 - Different assumptions

Lessons Learned (The Hard Way)

- Process vs. Information -> iterative!
- Analysts and Participants learning from each other
 - > Talk by Ann-Marie Huang
- Different plots for different phases of the process
- For a single meeting, try to pick 1 type of plot and stick with it!
- Less is more?
 - > Depends (Decision Support vs. Sales Pitch)

First Hurdle: Summarizing trajectories

Stock A

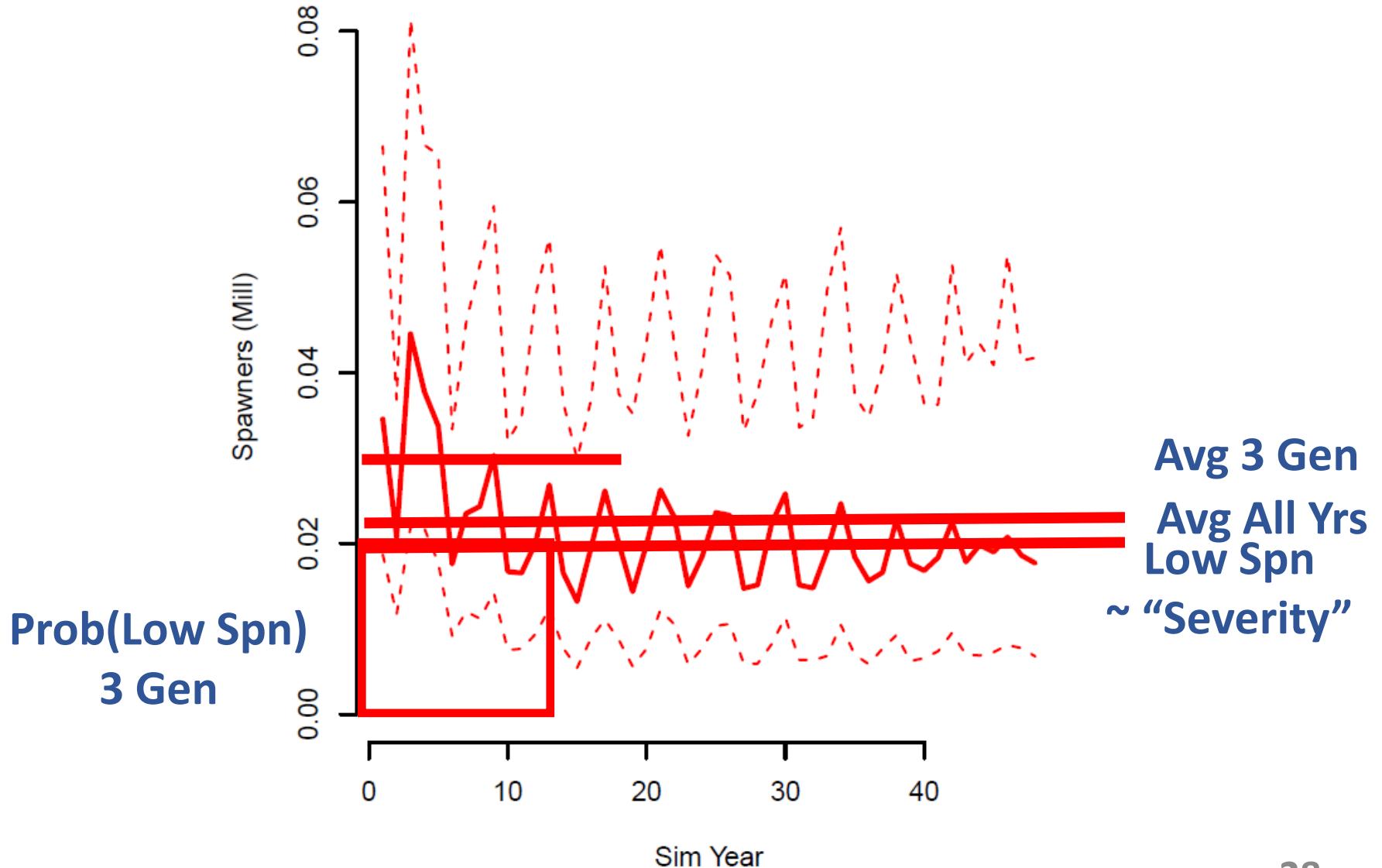


Illustration 1

- changing **1 setting**, show effect on **1 metric**

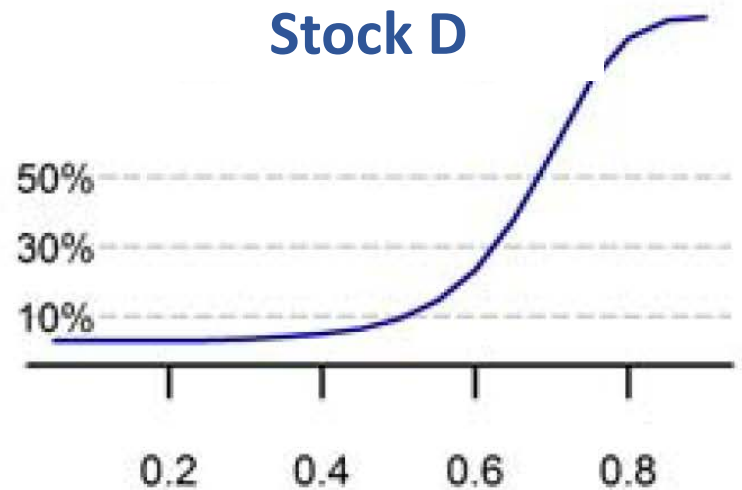
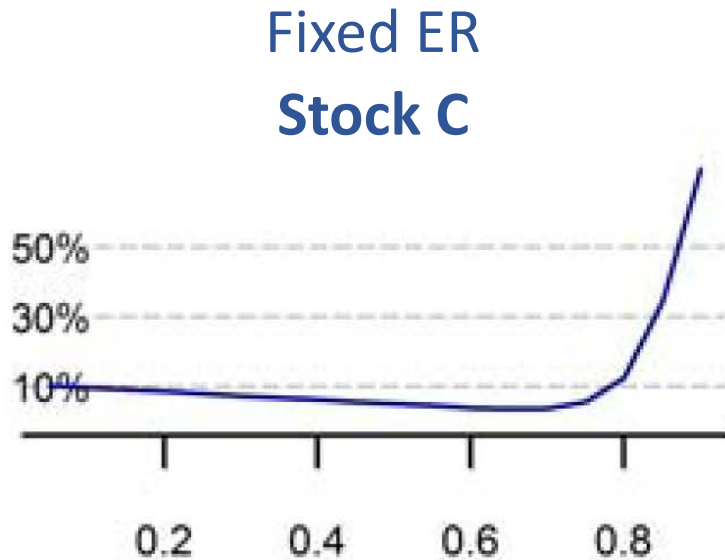
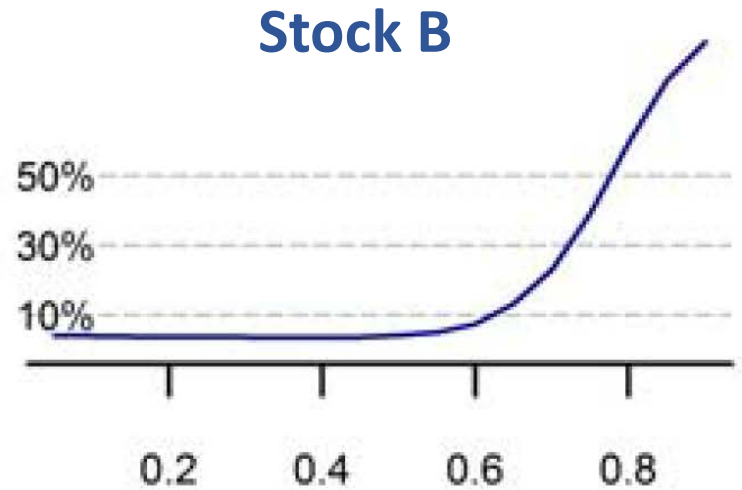
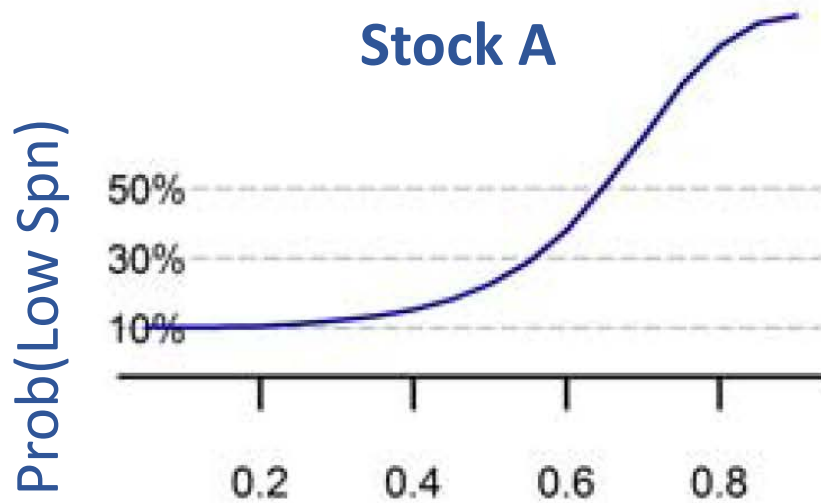
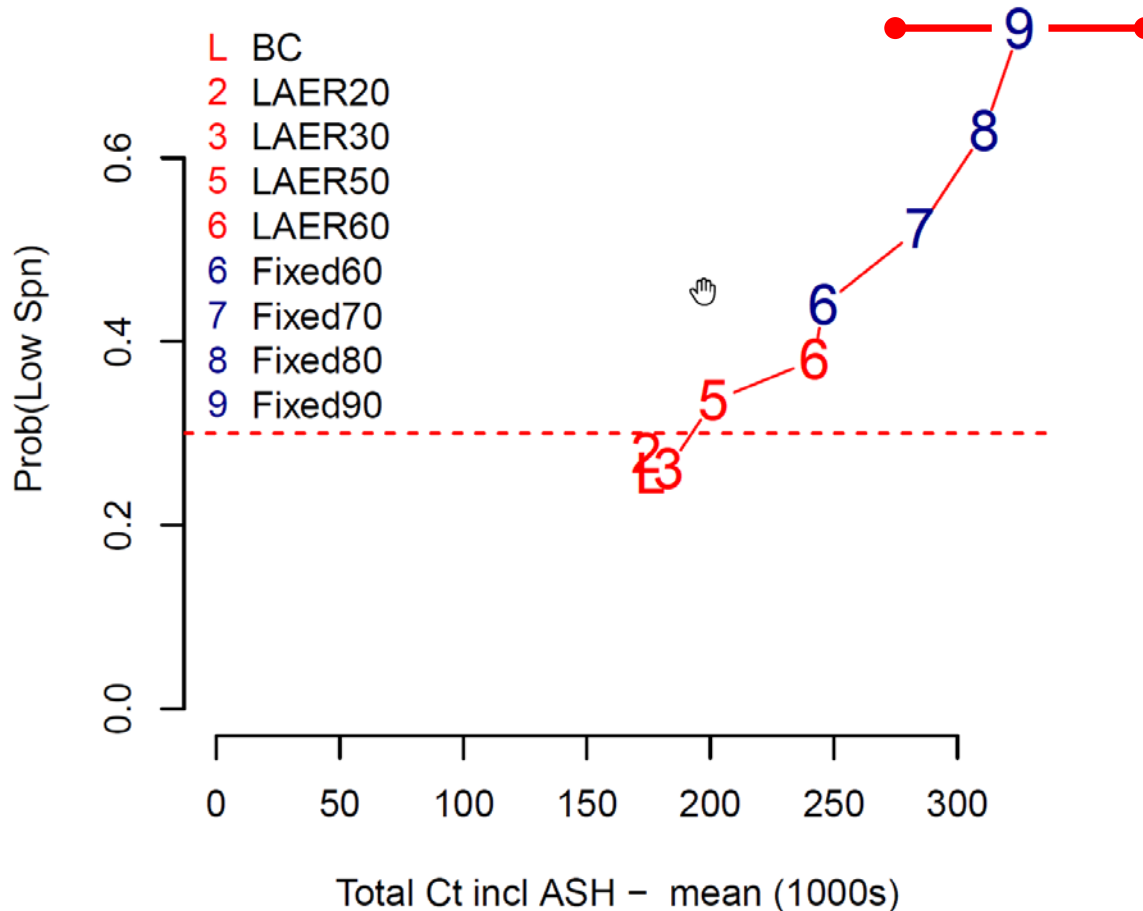


Illustration 2

- Compare **9 variations** of harvest strategy
- Show effect on **2 metrics**

Stock A – Cycle Line 1 – 3 Gen



Conclusions

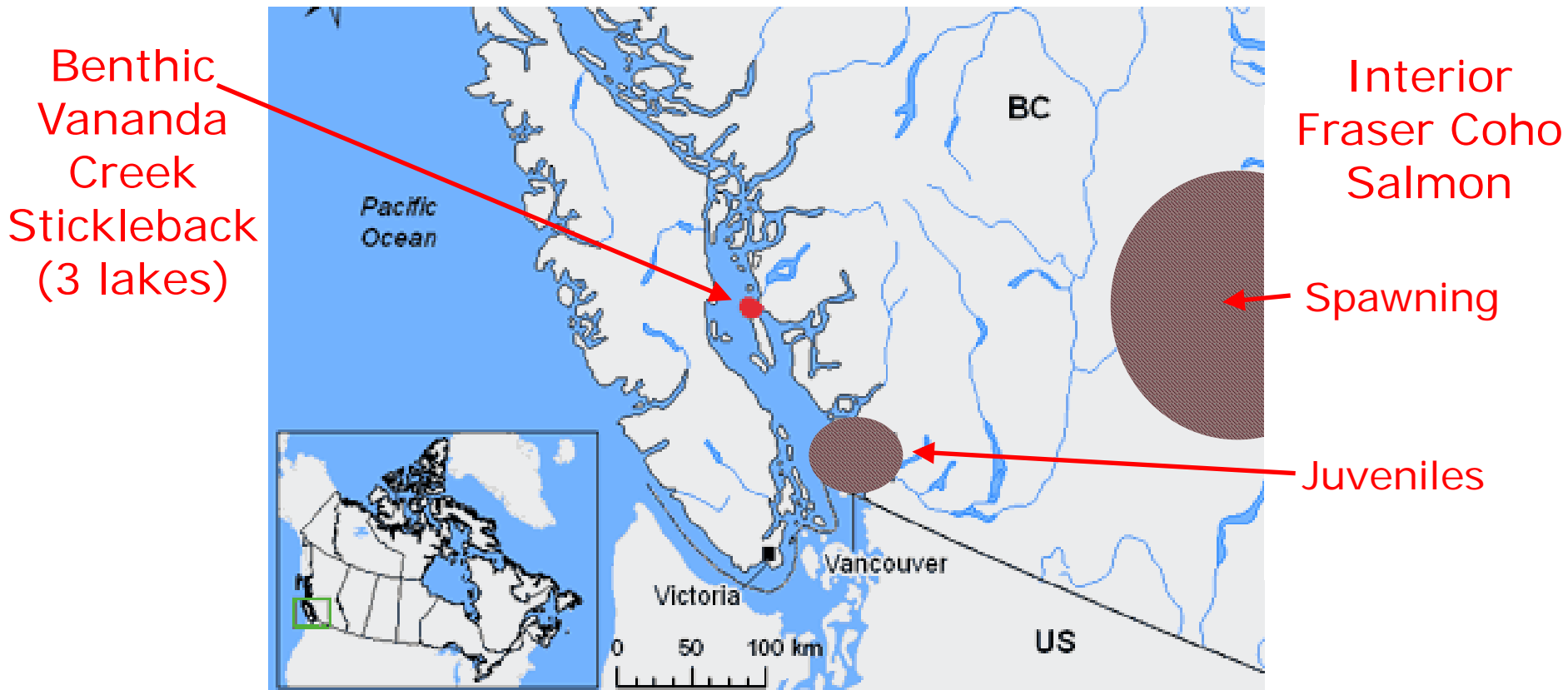
- There is no single magic plot!
- Process, process, process
- As analysts:
 - Need to find a balance between the 3 types of presentations (sometimes in the same workshop)
 - Listen to process participants and learn from their frustrations
- As participants:
 - Be patient, and please play along if the analysts are trying to get creative (Marbles!).
 - Provide sound constructive criticism on the process and the communication.

Appendix: Extra Slides

Implicit Assumptions

Probability only => assume equal consequences

- “risk of extinction”
- works well for similar cases (different harvest strategies)
- serious pitfalls when comparing diverse cases (species at risk)



Implicit Assumptions

Probability and Severity => assume equal quality of information for both

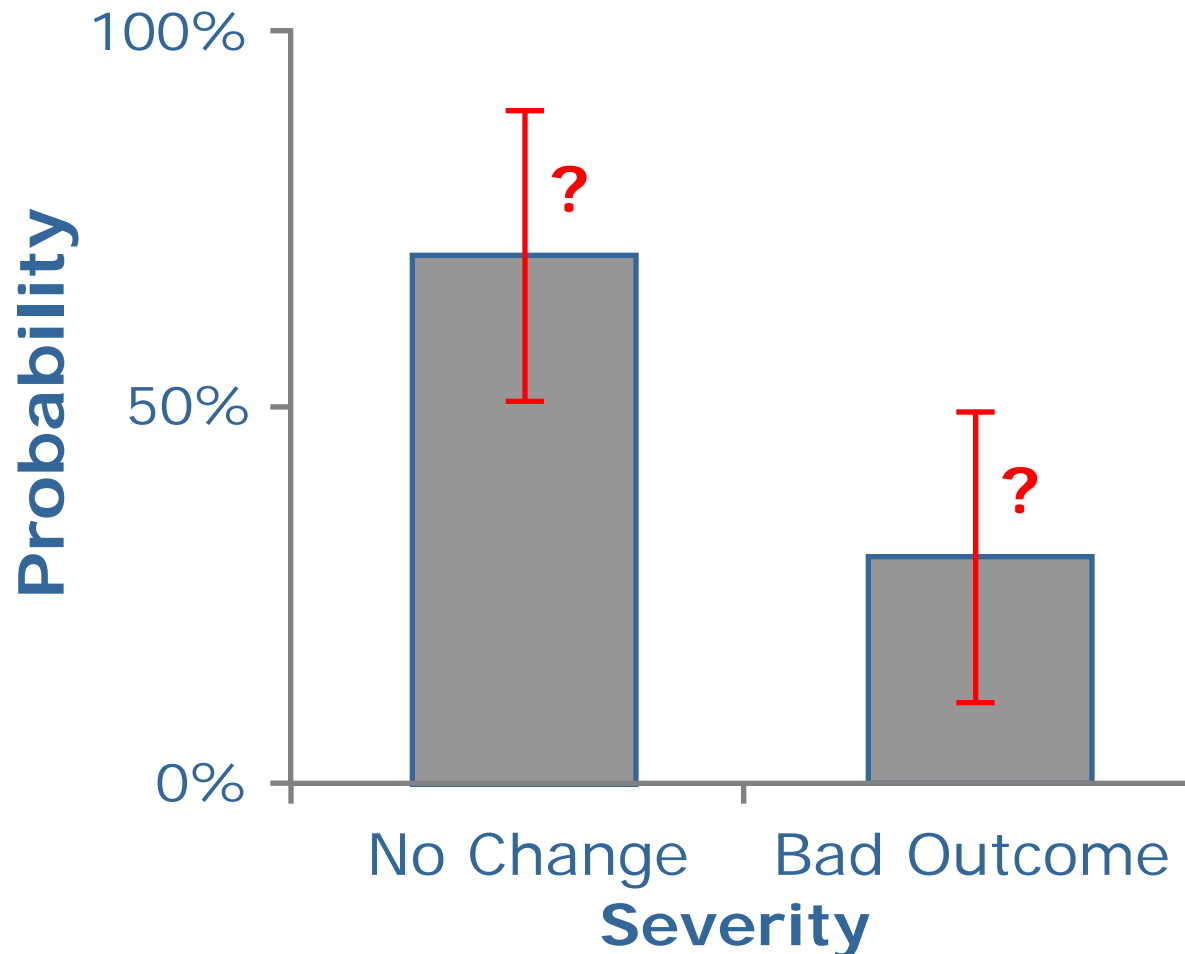
- Typically not true
- Difficult questions of scope (i.e. which consequences) and distribution (i.e. who suffers the consequences) and trade-offs
- Estimates of severity can differ by many orders of magnitude
- Methods for estimating probability more established, and more defensible in public debate

Quantitative => assume sufficient information & resources

- Holds true only for large-scale/high-priority issues (Columbia River salmon recovery plans)
- Not feasible for majority of day-to-day operational decisions

Text Book Example: 2 Possible Outcomes

$$\begin{aligned} \text{Risk} &= \text{Sum (Probability * Severity)} \\ &= (70\% * \$0) + (30\% * \$100) = \$60 \pm ? \end{aligned}$$



Typical: Range of Outcomes

Risk = $\int f(\mu, \sigma)$ = function of peak and spread

